

The Council of the Inns of Court

Minutes

Strategic Advisory Board Meeting

Wednesday 20 March 2019 14:00 - 16:00

The Tribunal Suite, 9 Gray's Inn Square

1.	Welcome and Apologies	
1.i	Present	
	Clare Dodgson	Chair of SAB and Lay Representative
	Louise Clements	Lay Panellist, Disciplinary Tribunals Pool
	Robert Walton QC	Legally Qualified Panellist, Disciplinary Tribunal Pool
	Stuart Sleeman	Chair, Disciplinary Tribunal Service
	Lara Fielden	Lay Representative, Bar Standards Board
	Vanessa Davies	Director General, Bar Standards Board
1.ii	Apologies	
	Ian Clarke QC	Chair, Inns' Conduct Committee
	Joan Martin	Lay Member, Tribunal Appointments Body
1.iii	James Wakefield	COIC, Director
	In attendance	
	Andy Russell	Registrar, BTAS

The Bar Tribunals & Adjudication Service

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	Margaret Hilson	Administrator, BTAS	
	Samantha Anderson	Secretary, COIC	
1.iv	Welcome		
	The Chair welcomed the SAB to the meeting		nd on this
	revised date, following its rescheduling at the request of BTAS staff.		
	The Chair was sorry to have to inform the SAB that one of its members, Joan Martin, was unwell.		
	SAB was distressed to hear that, and agreed that Dr Martin should be sent the SAB's good wishes		
	along with an appropriate gesture (such as flowers or chocolates).		
	The Chair congratulated Robert Walton (Legally Qualified Panellist Member) on his recent		
	appointment as Queen's Counsel.		
	The Chair reminded the SAB that this was Stuart Sleeman's final meeting of the SAB, and that he		
	stepped down as Chair of the Disciplinary Tribunal Service on 31 March. The Chair thanked HH		
	Sleeman sincerely for his efforts and hard work as a member of the SAB and in his role as Chair. The		
	Chair stressed that his commitment to BTAS was such that he had returned from holiday to attend		
	this meeting, and that he would be greatly n	nsseu.	T
2.	Minutes of the Last Meeting		
2.i	Confirmation of Minutes		Annex A
	The minutes of the meeting held on 11 Dece	mber 2018 were approved and will be	
	placed on the BTAS website.		
	Actions from the last meeting		
	It was confirmed that all Actions were either	complete, not yet due or appeared	
	elsewhere on the agenda.		
	In relation to Action 2 ("Registrar to ask Bar	Council's Young Bar Committee to	
	disseminate recruitment adverts") the Regist	trar was pleased to confirm that the initial	
	analysis of data from those applying to join t		
	regard to diversity; and the SAB was delighted	, , , , , , , , , , , , , , , , , , , ,	
	had declared themselves to be from a non-w	vhite British background.	
3.	Annual Report to COIC		Annex B

i. The Registrar explained that he had prepared a draft for the Board's review, and stressed that this was intended to prompt comments and improvements. The SAB noted that its Report, once combined with the Inns' Conduct Committee's and Tribunal Appointments Body's Reports, will in due course be published on the BTAS website.

The TAB thanked the Registrar for the draft Report, and agreed that the following improvements should be made:

- a) That a chart should be added setting out the number of hearings of a given length (e.g. 0.5 day, 1 day, 2 days etc), as this would be helpful alongside the existing chart that showed the average number of hearings.
- b) That 'lessons learned', if applicable, be added to the summary of appeals cases.

The revised Report should then be sent to the Chair for approval.

- ii. The SAB then proceeded to discuss some of the key points arising from the Report, and in particular:
 - a) That there was a clear decline over time in the number of Tribunals being held at BTAS. This was understood to relate to the fact that the BSB had changed its CPD requirements and monitoring approach over this period, and that if the CPD-type cases were removed from earlier years the overall decline would be much less marked.
 - b) Inevitably, given the decline in Tribunal levels, the number of cases heard by individual Panel members was also low. While the Tribunal Appointments Body had taken steps to reduce the overall size of the Panel, this had largely kept in step with the reduction in Tribunal levels, and had not resulted in individual Panel members hearing more cases. The SAB agreed that there should be an expectation that Panel Members should sit for at least 3 times each year, with 5 times the preferred longer-term target. While some Panel Members (both lay and professionally qualified) regularly attended other potentially similar hearings in other roles, other Panel Members did not and would consequentially not be as confident in their decision-making if they only served on BTAS hearings infrequently. It was agreed that the SAB should recommend to the TAB

Action 1:

	that it should consider carefully the numbers of new Panel Members it	Action 2:
	recommended for appointment in 2019, towards achieving the target of 5	AR
	hearings days per year per Panel Member.	
4.	Browne Review Update	Annex C
	The TAB were very pleased to note that, following the introduction of payments to	
	legally qualified members of the Disciplinary Pool on 1 April 2019, BTAS and the Bar	
	Standards Board considered that the recommendations of the Browne Review into the	
	Disciplinary Tribunal Service can be considered complete.	
	It was clarified to the SAB that the reference to 'CHRE' in Annex C (Recommendation 3)	
	related to the Commission of Healthcare Regulatory Excellence.	
5.	Key Performance Indicators	
	The SAB considered the latest BTAS KPI data, and accompanying summary of key	Annexes D
	points arising therefrom.	& E
	While the SAB noted the increased number of cases referred to BTAS in Q1 2019 (18,	
	compared with 11 for the same period last year), it agreed that, given the overall low	
	numbers involved, it was too early to attempt to assign any particular significance to	
	this. While this would be monitored in future, it could well simply be a statistical quirk.	
6.	Summary of Adjourned Cases	
	The SAB noted that Annex F showed that there were very few adjourned cases, and	Annex F &
	were grateful that information had also been presented on other recent such cases in	G
	an attempt to allow the SAB to understand the nature of 'typical' adjourned cases.	
	The SAB was, based on the information presented, satisfied that there was no	
	evidence of huge delays. However, some concern was expressed over repeated	
	adjournments being allowed in the same case. The SAB reminded itself that, at	
	present, BTAS has no powers to intervene or imposes deadlines on cases, instead it	
	relied on the parties agreeing mutually suitable dates between themselves.	
	The SAB agreed that clarification should be sought on 'avoidable' and 'unavoidable'	
	delays. There also should be consideration of an appropriate mechanism to 'stop the	
	clock' on certain adjourned cases (for instances if due to serious and long-term illness)	
	so that average time-to-completion data was not misleadingly distorted by a very small	

	number of cases that had been adjourned for unavoidable reasons. This is currently being considered by the BSB, and the Director General agreed to bring any proposals back to the SAB for reference, so that the BTAS and BSB could remain synchronised in the way case data is recorded and presented.	Action 3: VD
7.	BTAS Sanctions Guidance	Annex H
	The SAB noted that the current version of the <i>BTAS Sanctions Guidance</i> - Version 4 - were developed in December 2017 and had been in effect since February 2018. Version 4 amounted to a refresh and reformatting of earlier Guidance, which had undergone public consultation as part of the Browne Review in 2012. The SAB considered that a two-part review of the Guidance was now appropriate. At this stage there was a need for a limited update to be made to reflect changes in the BSB <i>Handbook</i> (including to Core Duty 3) and to ensure the Guidance was appropriately covered matters such as use of social media. This would need to be completed by mid-October 2019, and it was agreed that the Registrar and the BSB's Head of Investigations and Hearings should meet and agree how best to progress this. Following this, the SAB agreed that it was appropriate to invite comments from the public about the Guidance, as a precursor to a potentially more fundamental review. As part of this public opinion should be tested about more significant changes, potentially including:	Action 4: AR
	 determining the amount of any fine according to the means of the respondent. comprehensive guidance on cases involving sexual misconduct. It was agreed that the BSB and BTAS would meet to consider the potential extent, timescales and resource implications of such a review, and this should be brought back to a future meeting in 2019 for the SAB's consideration. The SAB noted that a review of any significant scale was likely to be expensive and would have to ensure it genuinely assessed public opinion. One potential option for the consultation phase was to approach the Legal Services Board Consumer Panel to see if they could assist in any way. 	Action 5: AR
8.	Dates of Future Meetings Tuesday 03 December 2019	

9.	Any Other Business	
	None.	

No.	ACTION	MINUTE	OWNER	PROGRESS
1.	Make requested changes to the SAB Annual Report to COIC	3.i	AR	
2.	SAB's recommendations on consideration of future Panel size to be passed to TAB	3.ii.b	AR	
3.	BSB 'stop the clock' proposals to be shared with BTAS.	6	VD	
4.	Registrar and BSB to meet and initiate small-scale update of Sanctions Guidance	7	AR	
5.	Registrar and BSB to meet and propose scope of large-scale update of <i>Sanctions Guidance</i> to the SAB.	7	AR	